



Industry:



Business Area:



Project Type:



Duration:



Location:

Financial Services

Pensions, Insurance and Investments

Service Delivery/ Quality improvement

43 weeks

Telford, Hitchin and Norwich offices



66

"Working with
Managementors has shown
me what good looks like when
working with an external
partner. This standard is what
I'll always aspire to in the
future and if it's not the same
I'll know we're not in the right
place. It's opened my eyes to
how to look at tackling

Chris Yardley

Head of ReAssure Customer Services

problems in different ways."



Featured Results



£2.44m

annualised benefit



2341

fewer tasks being handed off per week into Operations from the Contact Centre and Contact Centre Digital

d of HeAssure Customer Services



reduction in whole business proliferation



- ReAssure Operations had stringent cost and service targets to deliver, and a desire to more efficiently manage the flow of work into and through the business
- A high-level of proliferation of work was resulting in one customer request multiplying into many different tasks and being passed around the business, creating excess demand, cost and a poor customer experience
- There was a lack of well-defined principles about what and when work should be handed off, combined with work volumes that weren't properly understood
- ReAssure Operations were also keen to improve colleague experience by aligning them to a programme designed to take them on a journey and to enable them to share the success they've delivered



153
fewer tasks being

increase in First

Point Resolution

fewer tasks being handed off to Operations in the Norwich Contact Centre



21%

reduction in volume of repeat calls



25% increase in productivity within Retirement Accounts

department

Our Solution





Define and agree

"What good looks like"

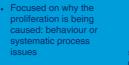


Resolve

Minimise unnecessary people and teams

- Clarify problem and analyse available data
- Design and agree best metric for handoffs Use updated metric to
- Agree which tasks should be handed off with all relevant parties confirm analysis findings
- **Identify root causes** between actual vs. ideal
- Focused on unnecessarv handoffs between people and teams











Reassign

Ensure work is consistently sent to the correct people, first time

- Clarify problem by type of proliferation (one task turning into many)
- · Define and agree the acceptable levels of each type of proliferation
- Reduce Improve the customer journey and align expectations with reality
 - Design and agree best metric for repeat calls
- · Investigate and understand root causes of repeat calls
- Agree which are resolvable and which
- Prioritise solutions and set targets for reduction



"The Managementors team won the hearts and minds of people, they came in, sat amongst our teams, got to know them, got to understand their day to day, understood the challenge from their perspective and could take that to form a view of how best to work towards the ambitions and targets we'd set. The collaboration with our teams was critical to us delivering the project that we did, it really was a first class engagement.

Chris Yardley





- Senior Managers
- Customer Service Managers
- **Team Leaders**
- **Quality Coaches**
- Representatives



"Together with Managementors, we agreed what best practice was - what do the daily/weekly/monthly activities look like? What reports do we need ongoing? What management information is required to be able to sustain that and essentially ensure that the cultural shift that we delivered during the project would stick once they stepped back. We've now got the artefacts, the management information and the reports at our fingertips to enable us to keep an eye on everything through a data lens. If we see something is shifting, we know what to do, we know what to explore and we know what



checklist to go through to make sure we're still driving and adhering to those best practices.



Head of ReAssure **Customer Services**







- Reduction in handoffs of work, meaning more customers getting their queries resolved at first point of contact, also reducing repeat contact levels into the business
- Improved customer journey by ensuring tasks are logged accurately, to the right place, first time; resulting in a reduced timeframe for customers
- Reduced unnecessary workload in Operational (+)areas smoother end-to-end workflow and reduced touchpoints, freeing up resource to process additional work

Managementors works in partnership with our clients to deliver customised solutions that resolve their most significant performance challenges and leave a lasting legacy of performance improvement. Whether it's tackling operational or change issues head on, or improving output across the service delivery organisation, we provide the insights, techniques and skills transfer that make a sustainable step-change in productivity possible.







